

January 5, 2016

The Honorable Dave Jones State of California Insurance Commissioner 300 Capitol Mall, Suite 1700 Sacramento, CA 95814

Subject: Health Net, Inc. & Centene Corporation Partnership

Dear Commissioner Jones,

The Valley Industry and Commerce Association (VICA) continues our strong support for the emerging partnership between Health Net, Inc. and the Centene Corporation.

Health Net, Inc. plays a vital role in the San Fernando Valley and across the state by delivering quality managed care services through employer-sponsored plans and government-sponsored managed care services. These services strengthen the health and economic vitality of the region by supporting local job growth in the healthcare industry. Centene and Health Net, Inc. share a similar philosophy, working tirelessly to enhance their ability to serve members and working effectively with providers and government partners.

The proposed partnership between the two groups will strengthen Health Net, Inc.'s presence in California by continuing to leverage a local approach, enhancing access to high quality healthcare services on a cost-effective basis and ensuring measurable quality outcomes.

Californians will have the benefit of a stronger health insurer to effectively compete in the marketplace, helping ensure more consumer choice through the state. The combined entity of Health Net, Inc. and Centene will strengthen resources to regions across the state, allowing more innovative solutions for value-based healthcare.

It is for these reasons and more that VICA supports the Health Net, Inc. and Centene partnership.

Sincerely,

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Kevin Tamaki Chair

cc: Jon Tomashoff, Senior Staff Counsel

Stuart Waldman President