



CORPORATE OFFICES:

2525 EAST EL SEGUNDO BOULEVARD
EL SEGUNDO, CALIFORNIA 90245-4632
(310) 536-0611

April 22, 2016

Commissioner Dave Jones
California Department of Insurance
C/O Kayte Fisher
300 Capitol Mall
Suite 1600
Sacramento, CA 95814
mergercomments@insurance.ca.gov

RE: Aetna-Humana

Dear Commissioner Jones:

Nationally, there is much discussion of the health insurance industry and this letter is to offer public comment for the April 27, 2016 hearing on the impact of the Aetna acquisition of Humana.

In my capacity as Senior Vice President of Human Resources at Big 5 Sporting Goods, I have had experience working with a variety of different health plans throughout the United States for over 30 years. Big 5 Sporting Goods has worked with Aetna for over seven years. During this time Aetna has proven their commitment to bringing an added level of choice, value and innovation to Big 5 Sporting Goods employees.

We support this transaction for the 60,000 Humana Medicare beneficiaries and for the consumers of California who would benefit from Aetna's ability to serve them from employment through retirement.

Sincerely,
Big 5 Corp.

A handwritten signature in black ink, appearing to read "Jeffrey L. Fraley". The signature is fluid and cursive, with a long horizontal stroke extending to the right.

Jeffrey L. Fraley
Senior Vice President, Human Resources
